



Neil Benjamin, Director  
New York State Department of Health  
Division of Health Facility Planning  
433 River Street, 6<sup>th</sup> Floor  
Troy, NY 12180-2299

Re: **072187 C Rochester General Hospital**  
**072135 Strong Memorial Hospital**  
**081091 C Unity Hospital of Rochester**

Dear Mr. Benjamin:

Enclosed please find the Final Report of the Finger Lakes Health Systems Agency's Health System 2020 Commission. The Report includes FLHSA's recommendations relative to the above referenced Certificate of Need applications.

The 2020 Commission, a group of health care, business, higher education, labor and other community leaders, unanimously approved the Report and its recommendations. The Report was subsequently accepted by the Board of Directors of the Finger Lakes Health Systems Agency.

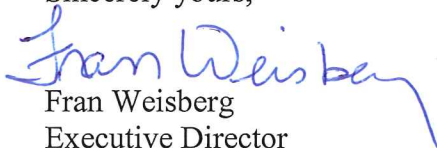
The Commission's study is an in-depth assessment of the capital investment and modernization needs for the next generation of health care in the Rochester and northern Finger Lakes region.

The 2020 Commission's recommendations address two major issues:

- Its recommended response to the proposed supply side investments described in the CON applications submitted by Rochester General Hospital, Strong Memorial Hospital, and Unity Hospital of Rochester to add 278 additional acute care beds to the inpatient capacity in Monroe County; and
- The 2020 Commission's independent proposals to better manage the demand for acute hospital services through smart investments aimed at improving community-based system capabilities.

The FLHSA and its staff are available to answer any questions you may have regarding this report and its recommendations.

Sincerely yours,

  
Fran Weisberg  
Executive Director

Cc: Jim Clyne